



2023

2023-053

2023 8 26

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2023

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ODM		Original Design Manufacturer
OBM		Original Brand Manufacturer
OES		Original Equipment Supplier
4S		4S Automobile Sales Service Shop 4S Sale Sparepart Survey
		MPV SUV
SUV		
MPV		
		2023 1 1 2023 6 30
		2022 1 1 2022 6 30
/		2023 1 1
		2023 6 30

			300978
			WNBO-Dongji an Automoti ve Technol ogy Co. , Ltd.
			DJCCRP

	B333	B333
	0757- 2808 2476	0757- 2808 2476
	0757- 2808 2243	0757- 2808 2243
	touzi guanxi @dongj i ancorp. com	touzi guanxi @dongj i ancorp. com

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2022

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2022

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2022

	897, 986, 260. 71	861, 845, 169. 84	4. 19%
	82, 901, 936. 31	53, 066, 623. 09	56. 22%
	79, 067, 016. 57	56, 209, 416. 09	40. 67%
	176, 004, 234. 46	94, 215, 737. 75	86. 81%
/	0. 1961	0. 1255	56. 25%
/	0. 1961	0. 1255	56. 25%
	5. 20%	3. 45%	1. 75%
	2, 648, 669, 316. 17	2, 721, 235, 372. 59	-2. 67%
	1, 581, 842, 779. 62	1, 562, 242, 983. 78	1. 25%

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	-2, 239, 877. 48	
	1, 957. 27	
	- 497, 106. 80	
	- 155, 911. 26	
	3, 834, 919. 74	

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				2023	1-6		1324.8	1323.9
	9.3%	9.8%		2023	1-6	378.8	374.7	
42.4%	44.1%		28.3%			"	"	
		6			35.1%	7.8		2023
	850		2350				36%	

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						SEMA	2023 SEMA Market Report
2022		518		1.8%			2026
582.8							

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			2020	2022		705	935
	16.3%	2025		1600		" "	" "
				/	/		2022
					2022		9.8
562%							

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		ODM	
		CBM	
		CES	
		4S	

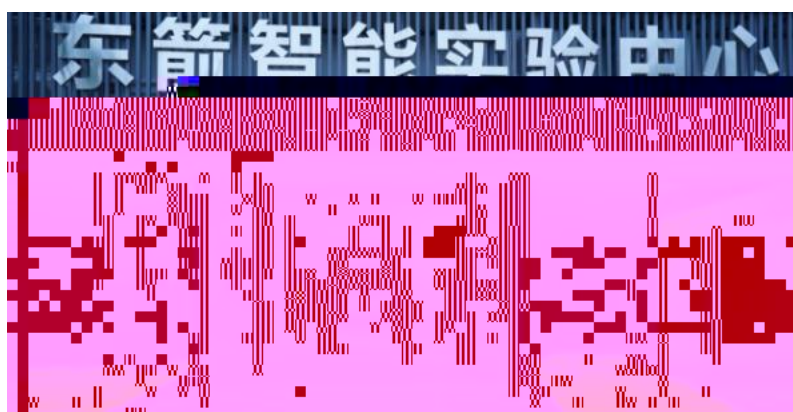
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整车实验箱



半消音室



东箭智能实验中心

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ECU

" Steel craft "

" " "

	0.1961	56.22%	8.98	56.25%	4.19%	0.79	0.83	40.67%
							56.22%	
1								
1			ODM	OBM				
MKI			Steel craft					
2023							"	"
2			4S		CES			
					SUV	MPV		

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2.84 34.83% 2,186.53 124.12%

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	897,986,260.71	861,845,169.84	4.19%	
	619,928,580.08	663,760,570.43	-6.60%	
	52,700,310.62	56,007,115.90	-5.90%	
	78,838,783.12	70,693,090.97	11.52%	
	-7,788,173.08	-40,893,642.19	80.96%	
	17,913,843.38	3,624,183.62	394.29%	
	50,432,454.59	42,252,744.65	19.36%	
	176,004,234.46	94,215,737.75	86.81%	
	-178,055,119.22	19,745,341.04	-1,001.76%	
	-151,588,447.93	178,525,789.84	-184.91%	2022
	-150,772,145.81	329,176,730.75	-145.80%	

	233, 942, 119. 88	157, 825, 911. 59	32. 54%	- 7. 59%	- 23. 77%	14. 33%
	218, 431, 027. 22	144, 282, 404. 44	33. 95%	- 13. 62%	- 28. 28%	13. 50%
	148, 580, 199. 32	97, 405, 941. 54	34. 44%	25. 46%	32. 04%	- 3. 27%
	112, 749, 188. 40	87, 997, 830. 84	21. 95%	19. 63%	10. 93%	6. 12%
	176, 385, 705. 01	126, 744, 258. 34	28. 14%	37. 31%	34. 72%	1. 38%
	7, 898, 020. 88	5, 672, 233. 33	28. 18%	- 46. 17%	- 32. 14%	- 14. 85%
	500, 462, 285. 92	368, 193, 010. 81	26. 43%	24. 25%	23. 44%	0. 49%
	397, 523, 974. 79	251, 735, 569. 27	36. 67%	- 13. 40%	- 31. 12%	16. 29%

	- 5, 080, 926. 50	- 5. 28%	
	9, 279, 289. 88	9. 64%	
	119, 147. 64	0. 12%	
	321, 888. 85	0. 33%	
	6, 493, 256. 52	6. 75%	

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	649, 155, 331. 57	24. 51%	786, 112, 519. 98	28. 89%	- 4. 38%
	459, 320, 983. 39	17. 34%	435, 186, 509. 26	15. 99%	1. 35%
	222, 258, 195. 32	8. 39%	228, 443, 794. 42	8. 39%	0. 00%
	860, 834. 60	0. 03%	903, 956. 03	0. 03%	0. 00%
	332, 682, 375. 51	12. 56%	329, 989, 469. 72	12. 13%	0. 43%
	263, 368, 721. 25	9. 94%	231, 265, 824. 23	8. 50%	1. 44%
	57, 875, 722. 43	2. 19%	72, 985, 342. 21	2. 68%	- 0. 49%
	283, 488, 566. 46	10. 70%	411, 328, 848. 76	15. 12%	- 4. 42%

	19, 584, 486. 65	0. 74%	23, 169, 721. 73	0. 85%	-0. 11%	
	104, 308, 995. 22	3. 94%	40, 040, 000. 00	1. 47%	2. 47%	
	46, 632, 945. 76	1. 76%	54, 759, 971. 13	2. 01%	-0. 25%	

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	8, 006. 58	-2. 78	0. 00	0. 00	0. 00	0. 00	0. 00	8, 003. 80
	3, 075. 20				3, 368. 62			6, 443. 82
	11, 439. 26					2, 390. 96		9, 048. 30
	22, 521. 04	-2. 78	0. 00	0. 00	3, 368. 62	2, 390. 96	0. 00	23, 495. 92
	1, 134. 35	-929. 76						204. 59

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	53, 479, 603. 82	
	3, 525, 359. 84	
	120, 583, 546. 18	" "
	177, 588, 509. 84	

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93,342,984.61	121,250,844.72	-23.02%

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	65,757.36	-19,295.00	-8,489.80	0.00	0.00			37,972.56	
	0.00	21,000.00	0.00	0.00	0.00			21,000.00	
	30,751,965.05	-11,577.07	0.00	87,370,020.00	53,693,200.18	467,644.84		64,417,207.80	
	80,000,000.00							80,000,000.00	
	110,817,722.41	-9,872.07	-8,489.80	87,370,020.00	53,693,200.18	467,644.84	0.00	144,476,180.36	--

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	30,220.49
	3,490.87
	31,097.06
	0
	0
	0.00%

[2021] 554			4, 250. 00		1. 00		8. 42 /		
35, 785. 00			5, 564. 51		30, 220. 49			2021	4
19		2021	4	20					
					[2021] 21002020056				
		2021	4	27				2021	4
								19	
					[2021] 21000540157				
		2021	4	19			213. 79		
					7, 338. 36		7, 552. 15		
		2023	6	30		3, 490. 87	31, 097. 06	2023	6
30					1. 87		1. 87		

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	()	(1)	(2)	(3) (2)/(1)								
		45, 217	29, 690. 69	3, 102. 26	30, 492. 28	102. 70%	2023 25	4	0	0		
		4, 910. 2	529. 8	388. 61	604. 78	114. 15%	2023 25	4	0	0		
	--	50, 127. 2	30, 220. 49	3, 490. 87	31, 097. 06	--	--		0	0	--	--
	--	50, 127. 2	30, 220. 49	3, 490. 87	31, 097. 06	--	--		0	0	--	--
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	D7 2022 4 20 ,
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	7, 338. 36 7, 552. 15
	213. 79

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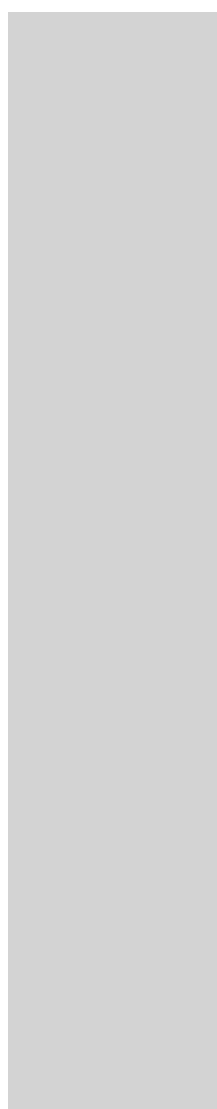
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		3,367.68	6,443.82	0	0
		3,367.68	6,443.82	0	0

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1,134.35	-929.76	204.59	0.13%
1,134.35	-929.76	204.59	0.13%



929.76

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)	2023-05-15

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1	MI						
	760.05		146.38%				
2							
				2.84		34.83%	2,186.53
	124.12%						
3		2021	7	2022	1		
				1.07		72.12%	

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2018

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2018

2018 9 18

	2,000			2018	9	24		10%	2019	5
9	2019	5	10	2,000				10%		25%

3 CDM

50%	ODM	ODM	ODM
	ODM	ODM	
4	4. 59	17. 34%	29. 22%
		4S	
5	2. 22	14. 14%	
6	4S		
I ATF		I ATF16949: 2016	

				()		
				17		
2023 05 08	" " https:// i r. p5w.net			2022 2023		2023 5 8 2022 2023
2023 05 16				17		2023 5 16
2023 06 07				6		2023 6 7
2023 06 09				22		2023 6 9

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2022		65.90%	2023 05 15	2023 05 15	2022 2023- 034

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			2023 05 15	
			2023 05 15	
			2023 05 15	
			2023 05 15	
			2023 05 15	
			2023 05 15	
			2023 05 15	
			2023 05 15	
			2023 05 15	

DB44/1597-2015

DB44/765-2019

20160082 2017 9

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91440606792950118G001Q

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91440606792950118G001Q

2021 12 07 -2026 12 06

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20110192 2013 6

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914406067792413258001W

2018 12 07 -2021 12 06

2021 12

914406067792413258001W

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DB44/816-2010

DB44/27-2001

2016 10

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2018 12

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2018 12 07 -2021 12 06

2013 A058

						/				
							1 200mg/			
				2		5.82mg/	2 120mg/	0.098	1.148	
							3 200mg/			
				2		1.5mg/	50mg/	0.0369	0.2868	

				2		82.25mg/	150mg/	0.093	0.86	
				2		7.39mg/	50mg/	0.1136	1.277	
				1		21.85mg/L	160mg/L	0.2728	3.11	
				1		0.56mg/L	30mg/L	0.0073	0.5832	
				1		1.5mg/	850mg/	0.0224	0.36	
				2		10.03mg/	¹ 200mg/ ₂ 120mg/	0.3201	1.86	
				1		45.5mg/	150mg/	0.6863	1.68	
				1		5.6mg/	50mg/	0.0843	0.59	
				1		28mg/L	100mg/L	1.3781	6.1	
				1		1.16mg/L	16mg/L	0.0569	0.976	

20000m³/h 16000m³/h 4000m³/h 10000m³/h

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30000m³/h 10000m³/h 50000m³/h

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440606-2019-764-L

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						8.22	0.01%	30				2023 03 29	2023
						368.18	0.86%	2,200				2023 03 29	2023
				--	--	376.4	--	2,230	--	--	--	--	--

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	2022 22	04	25,000	2022 05	05	6,700				
	2022 22	04	20,000	2022 20	06	7,142				
	2022 22	04	20,000	2022 25	11	7,000				
	2022 22	04	25,000	2023 27	03	5,000				
	2022 22	04	20,000	2023 06	03	5,000				
	2023 22	04	25,000	2023 12	6	3,600				
B1				50,000		B2				13,600
B3				70,842		B4				34,442
A1+B1+C1				50,000		A2+B2+C2				13,600
A3+B3+C3				70,842		A4+B4+C4				34,442
A4+B4+C4										21.77%
D										0
70% E										19,142
50% F										0
D+E+F										19,142

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2023

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1.º 2022 8.º 2023 X.E.S

60% 600
2023 2 0 8

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	290,715,137	68.78%	0	0	0	111,357	111,357	290,826,494	68.80%
1	0	0.00%	0	0	0	0	0	0	0.00%
2 ^с	0	0.00%	0	0	0	0	0	0	0.00%
3	290,715,137	68.78%	0	0	0	111,357	111,357	290,826,494	68.80%
↓	79,974,184	18.92%	0	0	0	0	0	79,974,184	18.92%
								0	
	210,740,953	49.86%	0	0	0	111,357	111,357	210,852,310	49.88%
4	0	0.00%	0	0	0	0	0	0	0.00%
	0	0.00%	0	0	0	0	0	0	0.00%
щ	0	0.00%	0	0	0	0	0	0	0.00%
Средства Итого в ЛРД								0	0
	131,987,602	31.22%	0	0	0	-111,357	-111,357	131,876,245	31.20%
1	131,987,602	31.22%	0	0	0	-111,357	-111,357	131,876,245	31.20%
2	0	0.00%	0	0	0	0	0	0	0.00%
3	0	0.00%	0	0	0	0	0	0	0.00%
4	0								

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107,044,131	0	0	107,044,131	2026	4	26
65,448,000	0	0	65,448,000	2026	4	26
47,456,999	0	0	47,456,999	2024	4	26
17,717,837	0	0	17,717,837			25%
12,119,088	0	0	12,119,088			25%
12,158,877	3,039,719	0	9,119,158			25%
14,526,184	0	0	14,526,184	2024	4	26

		5.21%	22,016,483	-1,607,300	17,717,837	4,298,646			
		3.82%	16,158,784	0	12,119,088	4,039,696			
		3.44%	14,526,184	0	14,526,184	0			
		2.98%	12,604,303	0	12,604,303	0			
		2.90%	12,258,442	-1,584,600	0	12,258,442			
		2.90%	12,254,242	-1,588,800	0	12,254,242			
		2.44%	10,323,977	-1,834,900	9,119,158	1,204,819			
10	3								
		() 93.19%							
	/								
10									
10									
							12,258,442		12,258,442
							12,254,242		12,254,242
							4,898,018		4,898,018
#							4,786,800		4,786,800
							4,298,646		4,298,646
							4,039,696		4,039,696
							4,028,942		4,028,942
							3,916,272		3,916,272
							3,193,862		3,193,862
							1,832,318		1,832,318
10	10 10								

10	4,786,800	0 4,786,800
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80%

			23,623,783		0 -1,607,300	22,016,483	0	0	0
	--	--	23,623,783		0 -1,607,300	22,016,483	0	0	0

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2023 06 30

	2023 6 30	2023 1 1
	649,155,331.57	786,112,519.98
	64,476,180.36	30,817,722.41
	29,272,578.20	8,978,708.34
	459,320,983.39	435,186,509.26
	90,482,961.11	114,392,616.89
	11,601,422.55	12,164,261.87
	29,544,223.13	30,815,096.89
	222,258,195.32	228,443,794.42
	15,827,488.30	17,560,225.15
	1,571,939,363.93	1,664,471,455.21

	860,834.60	903,956.03
	80,000,000.00	80,000,000.00
	332,682,375.51	329,989,469.72
	263,368,721.25	231,265,824.23
	57,875,722.43	72,985,342.21
	147,028,944.51	149,588,722.87
	49,120,067.09	45,371,793.00
	46,604,472.94	44,649,198.27
	71,248,108.06	74,737,159.78
	27,940,705.85	27,272,451.27
	1,076,729,952.24	1,056,763,917.38
	2,648,669,316.17	2,721,235,372.59
	283,488,566.46	411,328,848.76
	2,045,878.25	11,343,530.00
	169,376,850.48	126,296,816.41
	222,729,362.63	211,276,836.99
	261,611.26	226,376.21
	19,584,486.65	23,169,721.73
	45,889,550.85	52,439,604.78
	16,266,204.53	10,424,787.05
	71,669,429.04	127,746,838.93



32, 573, 462. 41

39, 041, 389. 08

3, 529, 657. 09

1, 818, 681. 21

	6, 674, 216. 15	7, 709, 964. 78
	150, 403, 141. 36	167, 378, 521. 26
	83, 398, 262. 58	88, 522, 546. 24
	2, 431, 728. 00	618, 348. 11
	1, 128, 820, 482. 55	1, 286, 223, 217. 30
	492, 225, 170. 00	506, 754, 647. 57
	80, 000, 000. 00	80, 000, 000. 00
	124, 622, 370. 24	131, 643, 614. 11
	246, 627, 474. 78	206, 307, 634. 51
	30, 510, 183. 53	39, 236, 162. 13
	62, 120, 183. 36	60, 683, 606. 59
	19, 885, 330. 98	19, 664, 952. 09
	15, 874, 837. 99	19, 389, 195. 95
	9, 745, 780. 29	5, 891, 611. 48
	1, 081, 611, 331. 17	1, 069, 571, 424. 43
	2, 210, 431, 813. 72	2, 355, 794, 641. 73
	174, 006, 472. 15	311, 844, 959. 74
	2, 045, 878. 25	11, 343, 530. 00
	44, 679, 447. 62	17, 035, 299. 30
	104, 792, 634. 49	110, 118, 126. 30
	16, 604, 876. 36	16, 570, 622. 42
	23, 747, 130. 89	29, 215, 906. 77
	9, 587, 478. 77	1, 236, 581. 61

	65, 537, 648. 13	117, 879, 267. 36
	24, 568, 983. 76	21, 667, 049. 23
		10, 919. 52
	465, 570, 550. 42	636, 922, 262. 25
	59, 820, 000. 00	40, 040, 000. 00
	29, 479, 887. 94	30, 113, 376. 17
	16, 215, 955. 17	17, 682, 044. 77
	6, 988, 645. 18	5, 996, 696. 48
	112, 504, 488. 29	93, 832, 117. 42
	578, 075, 038. 71	730, 754, 379. 67
	422, 702, 739. 00	422, 702, 739. 00
	769, 584, 473. 78	769, 584, 473. 78
	88, 044, 940. 77	88, 044, 940. 77
	352, 024, 621. 46	344, 708, 108. 51
	1, 632, 356, 775. 01	1, 625, 040, 262. 06
	2, 210, 431, 813. 72	2, 355, 794, 641. 73

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	2023	2022
	897, 986, 260. 71	861, 845, 169. 84
	897, 986, 260. 71	861, 845, 169. 84
	801, 886, 594. 66	797, 157, 122. 24
	619, 928, 580. 08	663, 760, 570. 43



2	" - "	- 4, 581, 727. 37	- 1, 385, 099. 95
		81, 185. 76	275, 156. 08
		81, 185. 76	275, 156. 08
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	39, 568, 078. 68	42, 582, 681. 75
	19, 743, 074. 29	28, 189, 246. 37
	- 14, 182, 564. 04	- 52, 431, 024. 16
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	276, 072, 879. 28	576, 668, 257. 55
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	73, 165, 728. 79	49, 633, 254. 12
	34, 346, 326. 47	77, 774, 312. 24
	427, 661, 327. 21	398, 142, 467. 71
	- 151, 588, 447. 93	178, 525, 789. 84
	2, 867, 186. 88	36, 689, 862. 12
	- 150, 772, 145. 81	329, 176, 730. 75
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	105, 618, 311. 64	136, 442, 658. 37
	7, 417, 487. 64	5, 344, 468. 53
	41, 747, 962. 76	64, 635, 159. 88
	502, 184, 636. 98	605, 816, 071. 39
	148, 840, 671. 77	91, 945, 089. 66
	28, 595, 184. 34	763, 690, 001. 00
	290, 339. 77	1, 894, 781. 14
	400, 760. 67	1, 320, 440. 18
	1, 228, 500. 00	257, 531. 96
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	164, 972, 250. 00	503, 188, 080. 43
	13, 137, 030. 40	22, 977, 009. 54
	178, 109, 280. 40	526, 165, 089. 97
	276, 230, 000. 00	214, 791, 803. 43
	67, 877, 845. 23	48, 383, 956. 34
	22, 905, 775. 14	27, 866, 157. 25
	367, 013, 620. 37	291, 041, 917. 02
	- 188, 904, 339. 97	235, 123, 172. 95
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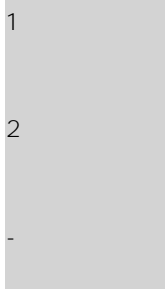
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	39, 050, 899. 15	53, 109, 552. 71
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	64, 476, 180. 36	30, 817, 722. 41
	37, 972. 56	65, 757. 36
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	16, 285, 136. 75	7, 266, 217. 89
	12, 987, 441. 45	1, 712, 490. 45
	29, 272, 578. 20	8, 978, 708. 34

	29,845,242.92	100.00%	572,664.72	1.92%	29,272,578.20	9,066,943.91	100.00%	88,235.57	0.97%	8,978,708.34
	16,285,136.75	54.57%			16,285,136.75	7,266,217.89	80.14%			7,266,217.89
	13,560,106.17	45.43%	572,664.72	4.22%	12,987,441.45	1,800,726.02	19.86%	88,235.57	4.90%	1,712,490.45
	29,845,242.92	100.00%	572,664.72	1.92%	29,272,578.20	9,066,943.91	100.00%	88,235.57	0.97%	8,978,708.34

1		13,560,106.17	572,664.72	4.22%
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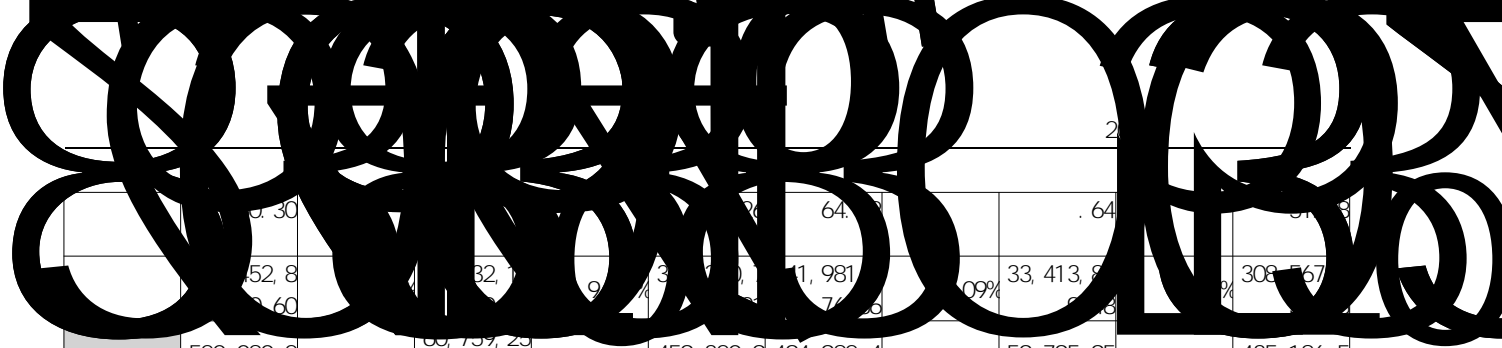
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	160, 799, 8	30. 92%	7, 699, 637	4. 79%	153, 106, 3	132, 165, 9	26. 70%	5, 547, 412	4. 20%	126, 618, 5



	520,080,235.31	100.00%	69,759,231.92	11.68%	459,320,983.39	494,982,463.72	100.00%	59,795,954.46	12.08%	435,186,509.26
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1	1	476,813,576.88
1	2	9,783,807.94
2	3	21,982,460.30
3		11,500,390.19
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4	5	3,218,849.20
5		3,279,502.59
		520,080,235.31

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	20,834,722.34			1,240,357.15	233,129.22	19,827,494.41
	38,961,232.12	2,699,165.90	333,014.87	402,276.75	511.03	40,925,617.43
	59,795,954.46	2,699,165.90	333,014.87	1,642,633.90	233,640.25	60,753,111.84

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	81,037,391.04	15.58%	3,970,832.16
	34,917,399.90	6.71%	1,323,369.46
	25,117,946.63	4.83%	1,230,779.39
	23,992,794.21	4.61%	17,339,400.28
	16,485,076.10	3.17%	624,784.38
	181,550,607.88	34.90%	

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	90,482,961.11	114,392,616.89
	90,482,961.11	114,392,616.89

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1	11,279,941.85	97.23%	11,935,603.48
1 2	217,180.70	1.87%	65,929.51
2 3	104,300.00	0.90%	162,728.88
	11,601,422.55		12,164,261.87

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			(%)
	1,361,780.00	1	11.74
	968,375.24	1	8.35
	780,371.68	1	6.73
	780,000.00	1	6.72
	577,878.36	1	4.98
	4,468,405.28		38.52

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	29,544,223.13	30,815,096.89
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		8,893,552.76	9,735,045.72
		3,773,492.09	3,276,841.85
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		1, 472, 202. 00	1	4. 56%	7, 361. 01
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		968, 231. 80	1-4	3. 00%	4, 841. 16
		7, 368, 521. 18		22. 81%	899, 252. 05

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	20,772,330.86	293,003.73	20,479,327.13	31,084,267.25	839,331.57	30,244,935.68
	138,666,160.58	11,433,360.86	127,232,799.73	143,328,150.01	13,231,557.61	130,096,592.40
	24,581,340.85		24,581,340.85	16,651,567.50		16,651,567.50
	3,402,975.93		3,402,975.93	7,486,756.25	72,144.05	7,414,612.20
	9,129,919.42	121,239.84	9,008,679.58	7,016,101.68	142,017.14	6,874,084.54
	3,277,279.91		3,277,279.91	3,219,328.01		3,219,328.01
	238,149,689.65	15,891,494.33	222,258,195.32	248,543,011.27	20,099,216.85	228,443,794.42

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	5,814,166.48	896,319.77		2,666,596.34	4,043,889.91
	839,331.57	823,723.91		1,370,051.75	293,003.73
	13,231,557.61	7,734,006.63		9,532,203.39	11,433,360.85
	72,144.05			72,144.05	
	142,017.14	11,921.15		32,698.45	121,239.84
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1.	182, 629, 553. 67	280, 071, 043. 72	24, 959, 972. 35	156, 387, 209. 00	30, 377, 285. 61	674, 425, 064. 35
2		20, 245, 413. 18	2, 579, 488. 92	8, 547, 127. 88	2, 432, 543. 67	33, 804, 573. 65
1		13, 076, 154. 26	2, 416, 488. 92	8, 547, 127. 88	2, 366, 690. 61	26, 406, 461. 67
2		6, 370, 143. 88				6, 370, 143. 88
3		799, 115. 04	163, 000. 00		65, 853. 06	1, 027, 968. 10
3		17, 125, 061. 09	1, 516, 133. 03	2, 050, 656. 43	5, 079, 071. 10	25, 770, 921. 65
1		16, 813, 556. 67	1, 516, 133. 03	2, 050, 656. 43	5, 079, 071. 10	25, 459, 417. 23
		311, 504. 42				311, 504. 42
4.	182, 629, 553. 67	283, 191, 395. 81	26, 023, 328. 24	162, 883, 680. 45	27, 730, 758. 18	682, 458, 716. 36
1.	71, 893, 514. 31	131, 418, 274. 72	16, 136, 182. 28	104, 179, 486. 03	20, 419, 965. 30	344, 047, 422. 64
2	4, 314, 808. 61	10, 965, 524. 49	1, 465, 109. 50	8, 625, 995. 68	1, 685, 363. 88	27, 056, 802. 16
1	4, 314, 808. 61	10, 965, 524. 49	1, 298, 883. 46	8, 625, 995. 68	1, 660, 058. 49	26, 865, 270. 73
3			166, 226. 04		25, 305. 39	191, 531. 43
3		13, 886, 067. 46	1, 108, 011. 10	1, 997, 737. 13	4, 687, 241. 76	21, 679, 057. 45
1		13, 886, 067. 46	1, 108, 011. 10	1, 997, 737. 13	4, 687, 241. 76	21, 679, 057. 45
4.	76, 208, 322. 92	128, 497, 731. 75	16, 493, 280. 68	110, 807, 744. 58	17, 418, 087. 42	349, 425, 167. 35
1.		11, 012. 59	22, 055. 21	351, 173. 50	3, 930. 69	388, 171. 99
2						
1						
3.		11, 012. 59	22, 055. 21		3, 930. 69	36, 998. 49
1		11, 012. 59	22, 055. 21		3, 930. 69	36, 998. 49
4.				351, 173. 50		351, 173. 50
1.	106, 421, 230. 75	154, 693, 664. 06	9, 530, 047. 56	51, 724, 762. 37	10, 312, 670. 76	332, 682, 375. 51
2	110, 736, 039. 36	148, 641, 756. 41	8, 801, 734. 86	51, 856, 549. 47	9, 953, 389. 62	329, 989, 469. 72

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	9,393,962.25

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	263,368,721.25	231,265,824.23
	263,368,721.25	231,265,824.23

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		841, 436. 38			841, 436. 38							
	36, 692.1 8	203, 375, 397.01	42, 739, 8 40.27			246, 115, 237.28	67.08%	67.08%				
		97, 646.7 4			97, 646.7 4							
		26, 951, 318, 44.10	959, 56, 70.79	583, 32 5.74	22, 074, 117, 05.18	253, 4 83.97						
	36, 692.1 8	231, 265, 824.23	61, 699, 4 11.06	6, 583, 32 5.74	23, 013, 1 88.30	263, 368, 721.25						

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1.	105, 557, 666.72	765, 191.24	106, 322, 857.96

2	57,082.62		57,082.62
3	12,260,502.48		12,260,502.48
4	93,354,246.86	765,191.24	94,119,438.10
1.	33,074,779.06	262,736.69	33,337,515.75
2	12,372,906.40	36,342.00	12,409,248.40
1	12,372,906.40	36,342.00	12,409,248.40
3	9,503,048.48		9,503,048.48
1	9,503,048.48		9,503,048.48
4	35,944,636.98	299,078.69	36,243,715.67
1.			
2			
1			
3			
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4			
1.	57,409,609.88	466,112.55	57,875,722.43
2	72,482,887.66	502,454.55	72,985,342.21

26

1

1.	73,588,247.00	25,275,324.00		807,888.18	25,738,620.20	56,828,891.50	182,238,970.88
2					3,453,104.96		3,453,104.96
1					3,453,104.96		3,453,104.96
2							
3							

3.							
1							
4.	73,588,247.00	25,275,324.00		807,888.18	29,191,725.16	56,828,891.50	185,692,075.84
1.	8,316,124.84	3,172,145.88		807,888.18	14,197,625.89	6,156,463.22	32,650,248.01
2.	735,882.48	4,080,875.13			1,196,125.71		6,012,883.32
1	735,882.48	4,080,875.13			1,196,125.71		6,012,883.32
3.							
1							
4.	9,052,007.32	7,253,021.01		807,888.18	15,393,751.60	6,156,463.22	38,663,131.33
1.							
2.							
1							
3.							
1							
4.							
1.	64,536,239.68	18,022,302.99			13,797,973.56	50,672,428.28	147,028,944.51
2.	65,272,122.16	22,103,178.12			11,540,994.31	50,672,428.28	149,588,722.87

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	8,280,923.46					8,280,923.46
	19,849,380.47					19,849,380.47
	784,796.39			784,796.39		
	25,522,412.53					25,522,412.53
		3,748,274.09				3,748,274.09
	54,437,512.85	3,748,274.09		784,796.39		57,400,990.55

2

	8,280,923.46					8,280,923.46
	784,796.39			784,796.39		
	9,065,719.85			784,796.39		8,280,923.46

29

	40,876,528.08	8,059,475.81	6,066,292.70	846,885.71	42,022,825.48
	3,772,670.19	3,368,284.55	986,375.48	1,572,931.80	4,581,647.46
	44,649,198.27	11,427,760.36	7,052,668.18	2,419,817.51	46,604,472.94

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	79,924,097.47	12,692,028.61	81,955,906.55	12,770,257.30
	17,863,433.14	3,379,258.84	12,725,087.16	2,405,684.49
	168,204,948.45	36,939,152.50	179,410,831.55	35,833,862.49
	19,882,621.78	2,982,393.27	21,598,711.40	3,239,806.71
	16,229,851.57	3,408,268.83	24,217,801.53	5,085,738.32
			11,352,019.80	1,702,802.97
	46,632,945.76	11,847,006.01	78,009,208.67	13,699,007.50
	348,737,898.17	71,248,108.06	409,269,566.66	74,737,159.78

2

	75,227,490.73	11,284,123.61	79,696,450.57	11,954,467.59
	9,486,753.72	1,504,635.35	552,900.29	118,555.64
	665,265.49	99,789.82	741,814.16	

32

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	149,421,704.46	241,872,628.32
		30,000,000.00
	132,516,100.00	138,000,000.00
	1,550,762.00	1,456,220.44
	283,488,566.46	411,328,848.76

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33

	2,045,878.25	11,343,530.00
	2,045,878.25	11,343,530.00
	2,045,878.25	11,343,530.00

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	20,000,000.00	
	130,939,700.07	126,296,816.41
	18,437,150.41	
	169,376,850.48	126,296,816.41

36

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1	1	214, 323, 465. 45	205, 512, 467. 64
1-2	2	6, 823, 504. 52	4, 534, 511. 34
2-3	3	1, 476, 713. 00	486, 101. 10
3		105, 679. 66	743, 756. 91
		222, 729, 362. 63	211, 276, 836. 99

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1	1	261, 611. 26	226, 376. 21
		261, 611. 26	226, 376. 21

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		17, 287, 186. 65	23, 169, 721. 73
		2, 297, 300. 00	
		19, 584, 486. 65	23, 169, 721. 73

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	51,692,172.90	183,434,112.37	189,449,550.19	45,676,735.08
	158,534.04	10,474,399.06	10,425,358.33	207,574.77
	588,897.84	993,185.08	1,576,841.92	5,241.00
	52,439,604.78	194,901,696.51	201,451,750.44	45,889,550.85

2

1	50,933,968.40	166,496,210.17	172,766,602.24	44,663,576.33
2		7,561,523.56	7,346,658.22	214,865.34
3	109,705.70	5,106,800.05	5,107,017.44	109,488.31
	102,814.56	4,680,019.14	4,680,950.85	101,882.85
	2,031.01	389,124.20	387,544.67	3,610.54
	4,860.13	34,818.67	35,683.88	3,994.92
		2,838.04	2,838.04	
4	468,498.80	3,120,479.32	3,102,163.02	486,815.10
5		959,099.27	947,109.27	11,990.00
	180,000.00	190,000.00	180,000.00	190,000.00
	51,692,172.90	183,434,112.37	189,449,550.19	45,676,735.08

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1	154,063.09	10,205,062.46	10,157,747.43	201,378.12
2	4,470.95	269,336.60	267,610.90	6,196.65
	158,534.04	10,474,399.06	10,425,358.33	207,574.77

40

		2,861,883.24	6,221,235.14
		6,860,631.34	1,960,630.97

	3, 246, 359. 14	393, 218. 14
	1, 102, 266. 98	917, 721. 21
	351, 985. 12	
	898, 774. 50	126, 594. 20
	472, 466. 84	393, 309. 09
	314, 977. 85	262, 200. 08
	150, 285. 89	140, 532. 78
	189. 26	445. 64
	6, 384. 37	8, 899. 80
	16, 266, 204. 53	10, 424, 787. 05

41

	71, 669, 429. 04	127, 746, 838. 93
	71, 669, 429. 04	127, 746, 838. 93

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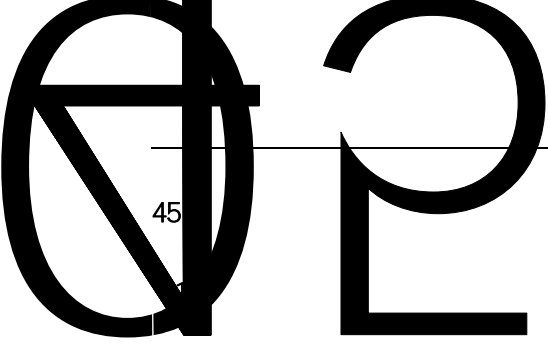
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	3, 568, 465. 99	1, 831, 113. 60
	20, 554, 801. 93	21, 197, 744. 60
	41, 352, 381. 44	97, 271, 206. 99
	71, 669, 429. 04	127, 746, 838. 93

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	32,626,800.00	
	3,816,000.00	
	1,717,200.00	
	38,160,000.00	

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44, 488, 995. 22

59, 820, 000. 00

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	46, 632, 945. 76	54, 759, 971. 13
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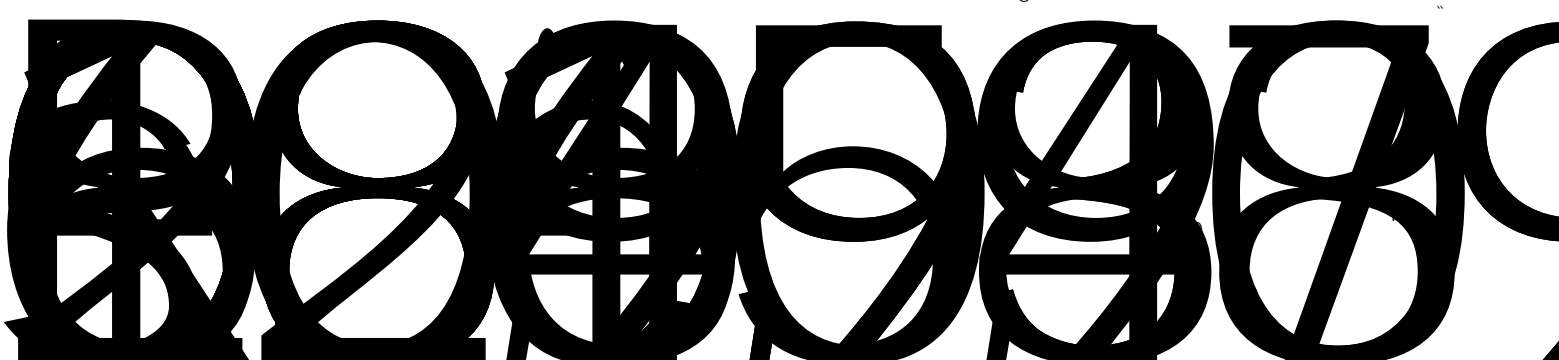
51



2017	197,333.45	18,499.98	178,833.47
2017	220,000.12	19,999.98	200,000.14
2018	279,166.55	25,000.02	254,166.53
2018	68,870.00	5,820.00	63,050.00
2018			

Σ ΕΛΛΗΝΙΚΗ ΔΗΜΟΚΡΑΤΙΑ

ΥΠΟΥΡΓΕΙΟ ΠΑΙΔΕΙΑΣ, ΕΡΕΥΝΑΣ ΚΑΙ ΘΡΗΣΚΕΥΜΑΤΩΝ
 ΓΕΝΙΚΗ ΔΙΕΥΘΥΝΣΗ ΣΧΟΛΙΚΗΣ ΕΚΠΑΙΔΕΥΣΗΣ
 ΔΙΕΥΘΥΝΣΗ ΔΕΥΤΕΡΗΣ ΕΚΠΑΙΔΕΥΣΗΣ
 ΛΕΙΨΑΝΕΣ



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		+ -				
	422, 702, 739. 00					422, 702, 739. 00

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	772, 450, 503. 71			772, 450, 503. 71
	772, 450, 503. 71			772, 450, 503. 71

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	51, 405. 84		81, 185. 76			81, 185. 76		132, 591. 60
	51, 405. 84		81, 185. 76			81, 185. 76		132, 591. 60
	51, 405. 84		81, 185. 76			81, 185. 76		132, 591. 60

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	88, 044, 940. 77			88, 044, 940. 77
	88, 044, 940. 77			88, 044, 940. 77

60

		278, 993, 394. 46	244, 466, 952. 11
	+		
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		278, 993, 394. 46	244, 466, 952. 11
		82, 901, 936. 31	53, 069, 008. 64
		63, 383, 326. 23	42, 270, 273. 90
		298, 512, 004. 54	255, 263, 301. 30

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	890,088,239.83

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	2, 912, 606. 58	1, 861, 171. 96
	1, 268, 679. 47	798, 597. 13
	382, 379. 90	305, 617. 98
	1, 492, 161. 37	850, 627. 56
	845, 792. 26	533, 942. 46
	806. 13	2, 022. 69
	505, 788. 26	715, 992. 94
	366, 425. 36	269, 269. 76
	7, 774, 639. 33	5, 337, 242. 48

63

	22, 255, 137. 29	23, 565, 302. 79
	3, 267, 798. 00	3, 283, 227. 14
	2, 193, 048. 13	1, 305, 202. 27
	1, 955, 862. 50	1, 174, 904. 27
	1, 924, 913. 40	2, 020, 927. 29
	1, 870, 172. 35	2, 060, 361. 79
	1, 547, 548. 93	1, 776, 289. 23
	3, 570, 825. 60	5, 285, 032. 91
	5, 464, 626. 03	6, 473, 320. 65
	673, 496. 80	830, 211. 48
	1, 021, 978. 53	1, 429, 598. 87
	6, 954, 903. 06	6, 802, 737. 21
	52, 700, 310. 62	56, 007, 115. 90

64

	42, 605, 646. 77	32, 732, 763. 57
	3, 582, 778. 12	3, 215, 094. 95
	18, 004, 993. 27	19, 351, 059. 00
	2, 423, 384. 05	2, 823, 854. 30
	2, 455, 075. 54	1, 272, 745. 92
	1, 874, 208. 92	1, 206, 997. 78
	1, 415, 696. 08	2, 059, 380. 46
	1, 750, 293. 71	1, 518, 418. 62
	1, 545, 206. 68	2, 401, 794. 64
	627, 222. 55	573, 788. 43
	2, 554, 277. 43	3, 537, 193. 30

	78, 838, 783. 12	70, 693, 090. 97
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65

	8, 741, 842. 47	9, 693, 813. 56
	36, 169, 324. 05	28, 777, 166. 83
	1, 848, 945. 47	1, 806, 018. 30
	3, 672, 342. 60	1, 975, 745. 96
	50, 432, 454. 59	42, 252, 744. 65

66

-	- 10, 880, 733. 08	- 5, 800, 383. 33
	9, 580, 404. 68	13, 670, 474. 46
	- 7, 368, 010. 98	- 50, 945, 638. 19
	880, 166. 30	2, 181, 904. 87
	- 7, 788, 173. 08	- 40, 893, 642. 19

67

	1, 845, 289. 62	2, 836, 149. 00
	3, 567, 404. 21	2, 395, 119. 69
	124, 121. 21	306, 845. 97
	29, 900. 00	6, 000. 00
	5, 566, 715. 04	5, 544, 114. 66

68

		- 230, 786. 44
		4, 491. 20
	730, 441. 75	1, 107, 199. 54
	- 5, 854, 489. 68	992, 302. 82
	- 5, 080, 926. 50	1, 873, 207. 12

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	9, 279, 289. 88	- 8, 270, 655. 37
	9, 279, 289. 88	- 8, 270, 655. 37
	9, 279, 289. 88	- 8, 270, 655. 37

71

	- 317, 162. 16	- 604, 159. 53
	- 484, 429. 15	- 182, 180. 39
	- 2, 341, 803. 31	3, 949, 479. 93
	- 3, 143, 394. 62	3, 163, 140. 01

72

	119, 147. 65	- 9, 111, 380. 34
		- 11, 136. 20
	119, 147. 65	- 9, 122, 516. 54

73

	- 435, 077. 51	- 758, 536. 43

74

	581. 28		581. 28
		1, 800. 00	
	321, 307. 57	100, 633. 82	321, 307. 57
	321, 888. 85	102, 433. 82	321, 888. 85

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	- 4, 189, 704. 97
	- 348, 917. 60
	17, 913, 843. 38

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10, 880, 733. 08

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	13,138,069.77	22,637,844.36
		339,165.18
	13,138,069.77	22,977,009.54

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		39,519,234.11
	20,663,306.88	22,673,637.42
	12,471,105.00	15,158,358.43
	1,211,914.59	423,082.28
	34,346,326.47	77,774,312.24

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	78,320,208.94	51,681,523.14
	3,024,246.98	5,959,376.53
	26,242,626.83	28,592,329.43
	12,409,248.40	13,274,222.95
	6,012,883.32	5,997,653.83
	7,052,668.18	3,865,948.39
" "	-435,077.51	758,536.43
" "	3,132,400.55	525,963.04
" "	-9,279,289.88	8,270,655.37
" "	-7,788,173.08	-23,117,189.01
" "	5,080,926.50	-1,873,207.12

" "	1, 709, 056. 17	- 9, 065, 061. 51
" "	- 1, 250, 294. 66	- 1, 831, 250. 89
" "	10, 393, 321. 62	77, 458, 899. 62
" "	- 28, 396, 542. 90	67, 729, 226. 11
" "	69, 776, 025. 00	- 134, 011, 888. 56
	176, 004, 234. 46	94, 215, 737. 75
2		
3		
	595, 675, 727. 75	1, 072, 214, 288. 61
	746, 447, 873. 56	743, 037, 557. 86
	- 150, 772, 145. 81	329, 176, 730. 75

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	2, 000, 000. 00
	1, 058, 855. 14
	941, 144. 86

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	595, 675, 727. 75	746, 447, 873. 56
	166, 438. 96	158, 017. 49
	592, 968, 028. 91	745, 266, 956. 43
	2, 541, 259. 88	1, 022, 899. 64
	595, 675, 727. 75	746, 447, 873. 56

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" "

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	53, 479, 603. 82	
	3, 525, 359. 84	
	120, 583, 546. 18	" "
	177, 588, 509. 84	

2023 2 16, 687, 916. 38
10, 000 10, 000
2023 8 18

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			114, 793, 354. 40
	11, 080, 743. 68	7. 2258	80, 067, 371. 69
	135, 436. 57	7. 8771	1, 066, 847. 41
	36, 475, 360. 68	0. 9220	33, 630, 282. 54

	395.00	9.1432	3,611.56
	1,953.00	1.9331	3,775.34
	4,472.80	4.7992	21,465.86
			312,037,658.63
	43,040,559.07	7.2258	311,002,471.73
	131,417.26	7.8771	1,035,186.90
			6,204,447.03
	858,651.92	7.2258	6,204,447.03
			4,146,995.94
	568,849.80	7.2258	4,105,698.82
	8,605.00	4.7992	41,297.12
			5,993,953.52
	829,521.10	7.2258	5,993,953.52

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2 MKI Enterprise Group, Inc.

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2022	129,200.00		6,460.00
	150,000.00		150,000.00
2021 ; 2020-	2,688.89		2,688.89
--	1,500.00		1,500.00

; 2023			
; 2023	1, 500. 00		1, 500. 00
	99, 352. 20		99, 352. 20
2021	177, 787. 49		177, 787. 49
-	2, 280, 200. 00		2, 280, 200. 00
	13, 000. 00		13, 000. 00
21	9, 500. 00		9, 500. 00
	311. 83		311. 83
22	50, 000. 00		50, 000. 00
	34. 39		34. 39
	2. 98		2. 98
	494. 51		494. 51
	1, 401. 66		1, 401. 66
2022	1, 373. 59		1, 373. 59
	4, 260. 27		4, 260. 27
	10, 500. 00		10, 500. 00
2022	103. 28		103. 28
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	1, 058, 855. 14	1, 058, 855. 14
	764, 298. 63	764, 298. 63
	839, 531. 47	839, 531. 47
	836, 436. 67	836, 436. 67
	3, 122, 714. 06	3, 122, 714. 06
	- 580, 456. 82	- 580, 456. 82
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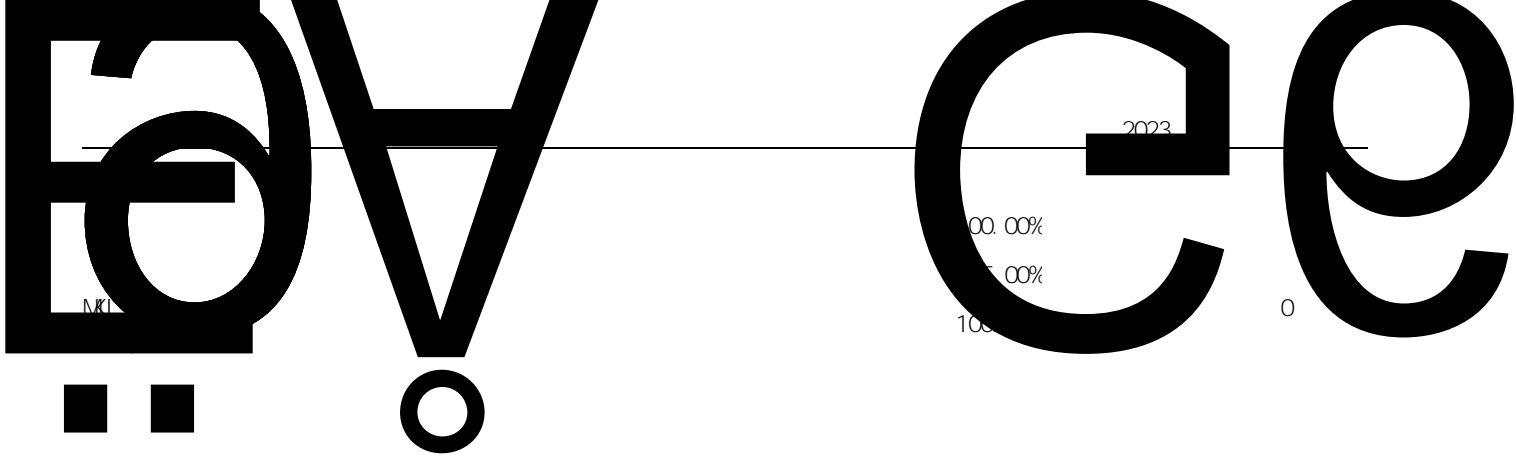
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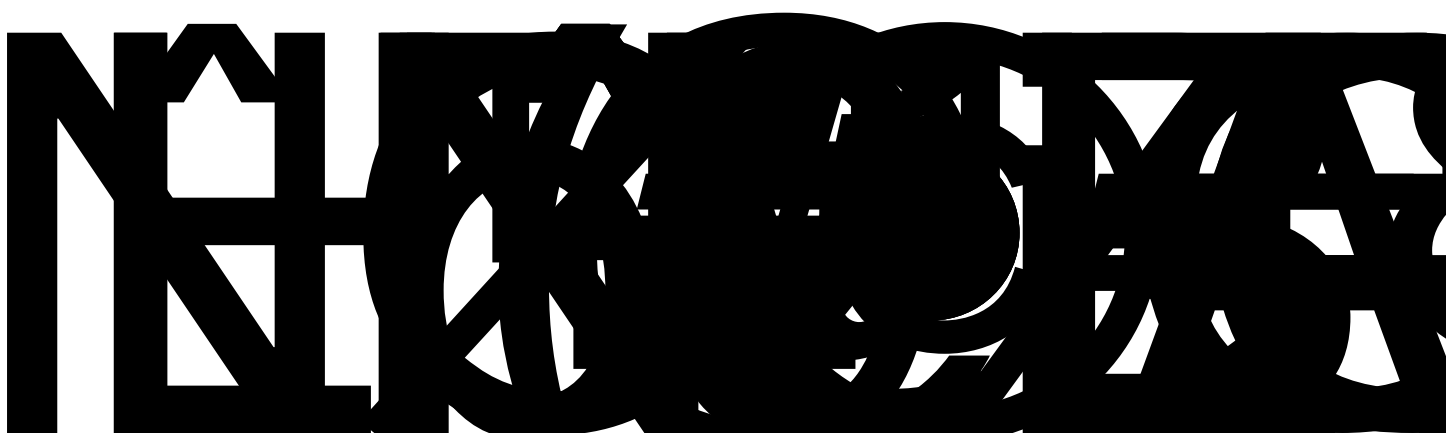
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1.	37,972.56	64,438,207.80	90,482,961.11	154,959,141.47
1				
2	37,972.56			37,972.56
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4		64,438,207.80	90,482,961.11	154,921,168.91
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		2,045,878.25		2,045,878.25
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		3,681,763.66	22,000,000.00		3,984,467.11

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		82,234.52	23,008.85
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		616,251.00	30,196.30	337,049.00	12,774.16
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	16,026,69		16,026,69		0,00	17,033,92		17,033,92		0,00
	5,37	3,95%	5,37	100,00%		3,30	4,25%	3,30	100,00%	

	389,993,941.13	96.05%	28,878,429.02	7.40%	361,115,512.11	383,699,507.89	95.75%	28,661,393.54	7.47%	355,038,114.35
	147,197,689.54	36.25%	736,021.55	0.50%	146,461,667.99	137,904,328.59	34.41%	689,521.65	0.50%	137,214,806.94
	121,070,529.70	29.82%	5,754,909.57	4.75%	115,315,620.13	98,811,153.88	24.66%	4,280,335.57	4.33%	94,530,818.31
	121,725,721.89	29.98%	22,387,497.90	18.39%	99,338,223.99	146,984,025.42	36.68%	23,691,536.32	16.12%	123,292,489.10
	406,020,636.50	100.00%	44,905,124.39	11.06%	361,115,512.11	400,733,431.19	100.00%	45,695,316.84	11.40%	355,038,114.35

	5,330,910.16	5,330,910.16	100.00%
	578,000.55	578,000.55	100.00%
	170,947.08	170,947.08	100.00%
ARROW AUTOMOTIVE S. A. (PTY) LTD	6,449,254.40	6,449,254.40	100.00%
	587,089.83	587,089.83	100.00%
	39,210.00	39,210.00	100.00%
	966,501.00	966,501.00	100.00%
	1,904,782.35	1,904,782.35	100.00%
	16,026,695.37	16,026,695.37	

	147,197,689.54	736,021.55	0.50%
	147,197,689.54	736,021.55	

1	121,054,121.93	5,741,371.81	4.74%
1 2	16,407.77	13,537.76	82.51%
2 3			
3 4			
4 5			
5			
	121,070,529.70	5,754,909.57	

1	97,307,749.84	4,333,262.13	4.45%
1 2	8,669,373.69	5,049,043.24	58.24%
2 3	15,748,598.36	13,005,192.53	82.58%
3 4	0.00	0.00	92.66%
4 5	0.00	0.00	95.58%
5	0.00	0.00	100.00%
	121,725,721.80		

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	131, 082, 040. 99	32. 28%	655, 410. 20
	34, 917, 399. 90	8. 60%	1, 323, 369. 46
	23, 992, 794. 21	5. 91%	17, 339, 400. 28
	15, 340, 160. 85	3. 78%	751, 667. 88
	13, 988, 180. 47	3. 45%	530, 152. 04
	219, 320, 576. 42	54. 02%	

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	12,017,129.36	13,644,169.36
	130,668.00	64,572.00
	130,436,080.40	143,780,469.05
	7,389,397.59	9,421,374.43
	3,773,492.09	3,276,841.85
	6,732.72	195,128.76
	153,753,500.16	170,382,555.45

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2023 1 1	1,201,587.54	714,779.36	1,087,667.29	3,004,034.19
2023 1 1				
		462,097.83	29,540.63	491,638.46
	145,313.85			145,313.85
2023 6 30	1,056,273.69	1,176,877.19	1,117,207.92	3,350,358.80

1 1		77,734,114.58
1 2		33,413,626.17
2 3		6,506,836.50
3		36,098,922.91
3 4		2,625,584.24
4 5		31,428,227.22
5		2,045,111.45
		153,753,500.16

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	3,004,034.19	491,638.46	145,313.85			3,350,358.80
	3,004,034.19	491,638.46	145,313.85			3,350,358.80

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		66,007,176.762		42.93%	330,537.88
		35,428,961.545		23.04%	177,144.81
		25,895,808.171		16.84%	131,516.89
		3,773,492.091		2.45%	18,867.46
		2,000,000.001		1.30%	10,000.00
		133,105,438.56		86.56%	668,067.04

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NKI Enterprise Group, Inc.							
	7,925,170.00					7,925,170.00	
	4,500,000.00					4,500,000.00	
	14,529,477.57				14,529,477.57		
	30,000,000.00					30,000,000.00	
	289,800,000.00					289,800,000.00	
	10,000,000.00					10,000,000.00	
	506,754,647.57				14,529,477.57	492,225,170.00	7,100,000.00

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	556,267,430.73	384,779,471.82	594,666,358.45	445,057,471.87
	8,250,484.03	2,947,969.23	7,906,977.63	3,225,085.50
	564,517,914.76	387,727,441.05	602,573,336.08	448,282,557.37

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	- 7, 094, 894. 90	
	290, 339. 77	1, 024, 325. 66
	- 5, 839, 398. 33	870, 455. 48
	- 12, 643, 953. 46	1, 894, 781. 14

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	5, 566, 715. 04	
	4, 262, 021. 32	
	-2, 239, 877. 48	
	1, 957. 27	
	- 497, 106. 80	
	- 155, 911. 26	
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